

Governance, Risk and Best Value Committee

10.00am, Tuesday 26 September 2017

Capital Monitoring 2016/17 - Outturn and Receipts - referral from the Finance and Resources Committee

Item number	7.10
Report number	
Wards	All

Executive summary

On 5 September 2017 the Finance and Resources Committee considered a report that presented the final outturn on the Council's Capital Programme for 2016/17 which included details of capital receipts and slippage/acceleration on projects within the Capital Investment Programme. The report has been referred the Governance, Risk and Best Value Committee for consideration as part of its work-plan

Terms of Referral

Capital Monitoring 2016/17 – Outturn and Receipts

Terms of referral

- 1.1 The final General Fund outturn showed that in 2016/17, the Council required an advance from the Loans Fund of £48.324m. This funded capital investment of £157.977m after receipt of grants of £79.037m and capital income, net of transfer to the Capital Fund, of £30.616m. This position was subject to the external audit process which will be completed in September 2017.
- 1.2 The final Housing Revenue Account (HRA) capital investment programme showed that in 2016/17, the HRA required a prudential borrowing advance from the Loans Fund of £20.365m. This funded capital investment of £43.627m after the receipt of grants of £2.015m and other capital income of £21.247m.
- 1.3 The final outturn position reported £1.745m slippage on gross expenditure on projects, compared to an estimated acceleration of £0.632m at month nine. Net capital receipts and grant income were less than the budgeted level by £6.437m.
- 1.4 The Finance and Resources Committee agreed:
 - 1.4.1 To note the 2016/17 final unaudited capital positions on the General Fund and Housing Revenue Account (HRA).
 - 1.4.2 To approve the revised Capital Investment Programme for 2017-2022.
 - 1.4.3 To refer the report to the Governance, Risk and Best Value Committee as part of its workplan.

For Decision/Action

- 2.1 The Finance and Resources Committee has referred the report to the Governance, Risk and Best Value Committee on 26 September 2017 for consideration as part of its work-plan.

Background reading / external references

Finance and Resources Committee 5 September 2017.

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Links

Appendices

Appendix 1 - report by the Executive Director of Resources

Finance and Resources Committee

10.00am, Tuesday, 5 September 2017

Capital Monitoring 2016/17 – Outturn and Receipts

Item number 7.3
Report number
Executive/routine
Wards

Executive summary

The final General Fund outturn shows that in 2016/17, the Council required an advance from the Loans Fund of £48.324m. This funded capital investment of £157.977m after receipt of grants of £79.037m and capital income, net of transfer to the Capital Fund, of £30.616m. This position is subject to the external audit process which will be completed in September 2017.

The current approved Capital Investment Programme (CIP) 2017-2022 projects an approximately balanced over/under programming position over the five-year period.

The final Housing Revenue Account (HRA) capital investment programme shows that in 2016/17, the HRA required a prudential borrowing advance from the Loans Fund of £20.365m. This funded capital investment of £43.627m after the receipt of grants of £2.015m and other capital income of £21.247m.

Links

Coalition pledges
Council outcomes
Single Outcome Agreement

Capital Monitoring 2016/17 – Outturn and Receipts

1. Recommendations

- 1.1 Members of the Finance and Resources Committee are requested to:
- 1.1.1 Note the 2016/17 final unaudited capital positions on the General Fund and Housing Revenue Account (HRA);
 - 1.1.2 Approve the revised Capital Investment Programme for 2017-2022; and
 - 1.1.3 Refer the report to the Governance, Risk and Best Value Committee as part of its work-plan.

2. Background

- 2.1 This report presents the final outturn on the Council's Capital Programme for 2016/17, including details of capital receipts and slippage / acceleration on projects within the Capital Investment Programme.

3. Main report

- 3.1 The outturn position is detailed in Appendix 1 and summarised in the table below.

	Final Outturn Variance	Outturn Variance at Month Nine	Movement from Month Nine
	£000	£000	£000
Net (slippage) / acceleration in gross expenditure	(1,745)	632	(2,377)
Net (surplus) / deficit in capital receipts and grant income	6,437	10,167	(3,730)
Net (slippage) / acceleration in Capital receipts income transferred to Capital Fund	(5,159)	(5,559)	400
Net increase / (decrease) in borrowing requirement	(467)	5,240	(5,707)

- 3.2 As presented in the table at 3.1 above, the final outturn reports £1.745m slippage on gross expenditure on projects, compared to an estimated acceleration of £0.632m at month nine. Net capital receipts and grant income were less than the budgeted level by £6.437m.
- 3.3 As reported at month nine, the receipt from the sale of King's Stables Road has slipped into 2017/18 and the budgeted transfer of £5.559m to the Capital Fund has also been included in the revised Capital Investment Programme for 2017/18.
- 3.4 Committee agreed on 3 November 2016 and 23 March 2017 to transfer several sites held on the General Fund to the HRA for housing development. At the end of 2016/17, land at the former Dumbryden Primary School and first tranche of sites were transferred from the General Fund to the HRA in 2016/17 and the revenue generating non-Housing assets were transferred from the HRA to the General Fund. The reduction in capital receipts is mitigated by the resultant debt transfer of £3.522m between the two funds.
- 3.5 The net effect of the variances presented in table 3.1 above, is a decrease of £0.467m in the amount that the Council requires to borrow corporately to support its capital programme relative to budget assumptions.
- 3.6 Explanations for significant slippage and accelerations in year are included in Appendix 2. Where applicable, variances on individual projects have been categorised and summarised to provide further analysis of the net slippage position.
- 3.7 The 2016/17 budget was realigned in respect of the changes in the delivery expectations of projects reported at the month 9 position and the impact included in the Capital Investment Programme 2017-2022 approved by Council in February 2017.
- 3.8 The slippage position is, in the main, a result of the procurement approach being altered on the early years' improvement project, delays in the delivery of the replacement Boroughmuir High School and delays around securing traffic management for road asset management projects. The slippage in spend against budget of the Water of Leith Phase 2 project is now expected to result in an underspend on the final delivery of the project which is reported within the three-month report elsewhere on this agenda.
- 3.9 Slippage on the above projects was largely offset by an acceleration in the Asset Management Works programme by £6.424m.
- 3.10 The net slippage on gross expenditure represents a 1.09% variance against the revised budget which has decreased compared to a 6.59% variance in the 2015/16 outturn position. This low budget variance demonstrates the continuing success of the centralised capital monitoring team in tackling optimism bias within the programme along with promoting delivery.

- 3.11 Members should note that in any given year, variance against budget will occur due to delays or unforeseen circumstances outwith the control of the Council. The impact of this type of slippage has been minimised this year due to acceleration or better than anticipated progress elsewhere in this programme. However, the ability to minimise in future years is dependent on how 'shovel-ready' projects are to allow for acceleration in any given year.
- 3.12 The General Fund outturn shows that, in 2016/17, the Council required to draw down advances from the Loans Fund of £48.324m. This position is subject to the external audit process which will be completed in September 2017.

Capital receipts/grant income

- 3.13 A detailed list of capital receipts, including those ring-fenced for specific projects is shown in Appendix 3.
- 3.14 A total of £12.362m receipts income was generated from asset sales in 2016/17 compared to a budget of £24.579m. This deficit reflects receipts which are now expected to settle later than originally expected and the transfer to the HRA of General Fund sites. Members should however note that the transfer of the sites to the HRA generated a debt transfer and as such reduced the overall capital financing requirement of the General Fund.

Housing Revenue Account (HRA)

- 3.15 As can be seen in Appendix 4, the HRA outturn position reports gross expenditure of £43.627m compared to projected expenditure of £39.808m at month nine.
- 3.16 The slippage in the programme reported at month nine was largely as the result of a below average uptake from tenants in the kitchen and bathrooms programme. The heating replacement programme was accelerated in line with the agreed strategy to reduce the overall underspend.
- 3.17 Capital receipts and grant income of £23.262m were received, which is £1.988m in excess of the budget of £21.274m (£24.119m forecast at month nine). The acceleration of HRA capital receipts is mainly due to a spike in Council house sales prior to the abolition of Right to Buy in August 2016.
- 3.18 The HRA required a prudential borrowing advance from the Loans Fund of £20.365m. This borrowing funded capital investment of £43.627m after the receipt of grants of £2.015m and other capital income of £21.247m.
- 3.19 In addition, the General Fund transferred debt to the HRA of £3.522m in respect of the difference in the net value of sites between the Funds noted in 3.4 above.

Revised Capital Investment Programme 2017-2022

- 3.20 The Capital Investment Programme (CIP) approved by Council in February 2017 was based on an interim budget which included net slippage and acceleration at month nine.
- 3.21 The remainder of slippage and acceleration since the month nine position has been carried forward in the capital programme. The revised CIP for 2017-2022, including actual net slippage from 2016/17 is shown in Appendix 5.
- 3.22 The CIP has been realigned and re-phased to ensure that individual project cash flows reflect the most up to date projections. The centralised capital monitoring team within Finance has worked closely with project managers to ensure that optimism bias has been avoided where possible. Project managers have been asked to consider risk issues such as adverse weather or other uncontrollable factors that can impact on delivery and to build this into budgeted cash flows.
- 3.23 Where block budgets exist, project managers have been asked to phase budgets according to the stage of individual projects within the block.

Capital Budget Framework 2017-2022 update

- 3.24 Council approved the five-year capital programme for the period 2017-2022 in February 2017. At a general level, the ability to commit additional investment over and above that included in the current programme remains difficult due to:
- Reductions in the level of General Capital Grant;
 - The large number of capital receipts underpinning the existing capital programme or earmarked to supplement planned repairs and maintenance through use of the Capital Fund and providing funding towards future LDP Infrastructure requirements;
 - The on-going lack of sustainable “headroom” within the revenue budget to support, on a recurring basis, the additional loans charge expenditure linked to additional borrowing.
- 3.25 As part of the 2017-2022 CIP, Executive Directors identified their respective top three priorities, highlighting unfunded pressures totalling around £126m.
- 3.26 The Scottish Government announced one-off additional General Capital grant of £9.208m and Council approved the addition of the following new projects to the programme utilising a package of this additional grant, unallocated funding from future years and the Capital Fund:
- | | |
|--------------------------------------|----------|
| • North Bridge Major Refurbishment | £12.000m |
| • New South Edinburgh Primary School | £12.737m |
| • Meadowbank Sports Centre | £ 7.900m |
| • Dumbryden Care Home | £ 1.597m |
| • Rising School Rolls | £ 7.774m |

- Parks and Green Space £ 0.850m
- Open Libraries solution £ 0.350m

- 3.27 The level of General Capital Grant funding in 2017/18 at £53.708m is an increase from the 2016/17 level of £41.6m.
- 3.28 As no firm allocations have been advised by the Scottish Government beyond this, an estimate of each year's General Capital Grant Settlement has been factored in for the periods 2018/19 to 2021/22 base on a prudent estimate of the possible Scotland-wide funding and adjusting for a deferred £10.264m allocation from 2016/17 which is assumed to be received in 2019/20.
- 3.29 Current indications suggest that the next Scottish Government Finance Settlement will be announced in late November or early December 2017.
- 3.30 Any confirmed changes in grant funding will be considered by Members, taking cognisance of capital priorities as part of the 2018/19 budget framework process.

4. Measures of success

- 4.1 Completion of capital projects as budgeted for in the revised 2017/18 capital programme.
- 4.2 Identifying slippage at the earliest opportunity and accelerating projects where possible to ensure best use of available resources.

5. Financial impact

- 5.1 The final General Fund outturn shows that in 2016/17, the Council required an advance from the Loans Fund of £48.324m which funded capital investment of £157.977m after receipt of capital income and grants of £109.653m. This level of borrowing was £0.467m less than budgeted.
- 5.2 The final HRA capital outturn shows that in 2016/17, the HRA required prudential borrowing of £20.365m which funded capital investment of £43.627m after receipt of capital income and grants of £23.262m. This level of borrowing was £2.665m less than budgeted.

6. Risk, policy, compliance and governance impact

- 6.1 Significant budget virements have complied with relevant financial rules and regulations.
- 6.2 Capital monitoring and budget setting processes adopted ensure effective stewardship of resources. The processes applied aim to ensure projects are

delivered on time and budget whilst fulfilling the financial criteria of value for money.

6.3 Monitoring of major capital projects including risk assessment is carried out by the Council's Strategy and Insight service.

6.4 The nature of capital projects means that there is an inherent risk of delays or unforeseen circumstances outwith the control of the Council.

7. Equalities impact

7.1 The Council's capital expenditure contributes to the delivery of the public sector equality duty to advance equality of opportunity and foster good relations e.g. enhancement works related to the Disability Discrimination Act, works on Communities and Families establishments and capital expenditure on Council housing stock.

8. Sustainability impact

8.1 The impacts of the projects set out within the appendices of this report in relation to the three elements of the Climate Change (Scotland) Act 2009 Public Bodies Duties have been considered, and the outcomes are summarised below. Relevant Council sustainable development policies have been taken into account.

8.2 The proposals in this report will help achieve a sustainable Edinburgh because they are ensuring funding for key strategic projects that will enhance facilities and infrastructure in the city. A carbon impact assessment shall be carried out on each new project to achieve the most sustainable outcome for the city in each case.

8.3 The proposals in this report will increase the city's resilience to climate change impacts because they are securing funding for flood prevention projects.

9. Consultation and engagement

9.1 Consultation on the capital budget will be undertaken as part of the budget process.

10. Background reading/external references

[Capital investment programme-plan 2017-18 to 2025-26 - referral from the Finance and Resources Committee](#), The City of Edinburgh Council, 9 February 2017

[Capital Monitoring 2016/17 - Nine Month Position](#), Finance and Resources Committee, 19 January 2017

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11. Appendices

Appendix 1 – Capital Monitoring 2016/17 – Final Position – General Fund

Appendix 2 – Slippage and Acceleration on Capital Projects 2016/17

Appendix 3 – Capital Receipts Schedule 2016/17

Appendix 4 – Capital Monitoring 2017/18 – Final Position – HRA

Appendix 5 – Revised Capital Investment Programme 2017-2022

Capital Monitoring 2016/17

General Fund Summary

Outturn Position - Unaudited

Expenditure	Revised Budget	Adjusts	Total Budget	Outturn 16/17	Variance	
	£000	£000	£000	£000	£000	%
Communities and Families	45,781	523	46,304	41,816	(4,488)	-9.69%
Resources - Asset Management Works	10,936	1,548	12,484	18,908	6,424	51.46%
Edinburgh IJB	4,167	330	4,497	4,527	30	0.67%
Place	83,759	11,840	95,599	90,704	(4,895)	-5.12%
Chief Executive	15,789	(14,951)	838	838	-	0.00%
Council Wide / Corporate Projects	-	-	-	1,184	1,184	
General slippage across programme	-	-	-	-	-	
Total Gross Expenditure	160,432	(710)	159,722	157,977	(1,745)	-1.09%

Capital Income

<i>Capital Receipts</i>						
General Services	19,634	-	19,634	12,148	(7,486)	-38.13%
Less General asset sales for property rationalisation savings	-	-	-	-	-	
Capital Receipts in lieu of prudential borrowing	-	-	-	-	-	
Ringfenced Asset Sales	4,895	50	4,945	214	(4,731)	-95.67%
Ringfenced Asset Sales to be provided as part of carry forward	-	-	-	-	-	
Less additional receipt income to capital fund	(5,559)	-	(5,559)	(400)	5,159	-92.80%
Less Fees Relating to Receipts	-	-	-	-	-	n/a
Asset Sales to reduce Corporate borrowing	-	-	-	-	-	n/a
Less Fees Relating to Receipts	-	-	-	(126)	(126)	
<i>Total Capital Receipts from Asset Sales</i>	<i>18,970</i>	<i>50</i>	<i>19,020</i>	<i>11,836</i>	<i>(7,184)</i>	<i>-37.77%</i>
Developer and other Contributions	7,468	3,501	10,969	16,875	5,906	0.00%
Capital Grants Unapplied Account drawdown	808	1,097	1,905	1,905	0	0.00%
Total Capital Receipts	27,246	4,648	31,894	30,616	(1,278)	-4.01%
<i>Grants</i>						
Scottish Government General Capital Grant	41,626	-	41,626	41,626	-	0.00%
Cycling, Walking and Safer Streets	540	-	540	540	-	0.00%
Management Development Funding	29,248	7,623	36,871	36,871	-	0.00%
Total Grants	71,414	7,623	79,037	79,037	-	0.00%
Total Capital Income	98,660	12,271	110,931	109,653	(1,278)	-1.15%

Balance to be funded through borrowing	61,772	(12,981)	48,791	48,324	(467)	-0.96%
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**CAPITAL MONITORING 2016/2017 - Outturn
Slippage and Acceleration on Projects**

Slippage on projects is shown as a negative value, while acceleration or overspends are shown as positive values.

Key to variance category

<i>Type</i>	<i>Explanation</i>
1. Slippage due to unforeseen delays	Slippage that has occurred due to unforeseen circumstances or delays that for the most part, are out with the Council's control.
2. Slippage due to optimistic budget	Slippage that has occurred due to optimism bias when budget was set. Issues include projecting spend on block budgets when a programme of works has not been considered or designed, not applying a discount factor for adverse weather / risk issues, providing for too much contingency and predicting an optimistic works timetable.
3. Slippage due to timing of payments	Slippage that has occurred where a project is on time and schedule but is as a result of the timing of cash flows.
4. Acceleration on a project	Represents accelerated spend on a project i.e. due to better than anticipated progress.

Note that a project will exhibit an element of all of the above but the overriding reason has been considered when applying a variance category.

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Communities and Families</u>					
Early learning and childcare estate improvements	-3,279	-1,223	-2,056	Due to tender submission stage taking longer than originally envisaged.	2
Duncan Place improvement	-284	-212	-72	Delay in contract start due to requirement for value engineering exercise to bring project in line with available budget.	1
Boroughmuir High School	-1,686	-4,302	2,616	Delay in starting contract due to issues with concrete levels	1
James Gillespie's HS	-453	0	-453	Remaining budget available to fund future Wave 3 projects	2
Rising School Rolls	45	327	-282	Furniture, fixture and equipment for Rising school rolls 4 programme will require to be funded from future years budgets	4
Portobello High School	200	879	-679	Settlement of final account made in 2016-2017 and not 2017-2018 as originally envisaged	4
St John's Primary School	350	228	122	External fees for producing stage 1 report incurred in 2016-2017 rather 2017-2018 as originally envisaged	4
Meadowbank New sports Centre	353	0	353	Initial fees to be offset against future year budgets	4
Fees relating to the cost of sale of assets	85	83	2	Acceleration of spend to be met from future receipts.	4
Net (slippage) / acceleration on various projects	181	6	175		4
Total Communities and Families	<u>-4,488</u>	<u>-4,214</u>	<u>-274</u>		
<u>Resources - Asset Management Works</u>					
Acceleration across the Asset Management Works programme	6,424	4,907	1,517	This represents better than anticipated progress on projects and acceleration of future projects across the asset management works programme.	4
Total Resources - Asset Management Works	<u>6,424</u>	<u>4,907</u>	<u>1,517</u>		

	Outturn £000	Period 9 £000	Movement between periods £000	Explanations for Significant Slippage / Acceleration	Variance Category
<u>Edinburgh Integrated Joint Board</u>					
Net (slippage) / acceleration on various projects	30	44	-14		4
Total Edinburgh Integrated Joint Board	30	44	-14		
<u>Place</u>					
Depot Review	0	1,800	-1,800	Budget phasing was realigned in approved CIP in Jan 17	4
Calton Hill redevelopment	-61	629	-690	Acceleration of Council contribution to facilitate the cashflow of the project	3
Fleet Vehicle Purchase	0	-751	751	Budget phasing was realigned in approved CIP in Jan 17	3
Road Asset Management	-2,713	-661	-2,052	Two carriageway schemes postponed due to gas works and delays around ensuring traffic management in projects in the same local vicinity and issues around progressing works in areas where utility providers are carrying out infrastructure investment	1
Street Lighting and Traffic Signals	-165	-638	473	Transformation process resulted in loss of staff to deliver the programme. Delays anticipated at Period 9 were largely caught up.	1
Rose Street - Public Realm	0	-282	282	Budget phasing was realigned in approved CIP in Jan 17	4
Leith Walk Constitution Street	0	-236	236	Budget phasing was realigned in approved CIP in Jan 17	4
Water of Leith - Phase 2	-1,855	0	-1,855	Projected underspend on the project noted in the main report	2
Net (slippage) / acceleration on various projects	-101	34	-135		2
Total Place	-4,895	-105	-4,790		
<u>Council Wide / Corporate Projects</u>					
EICC	816	0	816	Residual expenditure from the sale of the Atria in March 2016 which were met from the receipt received	4
Wi-Fi Voucher scheme	368	0	368	Scottish Government funded scheme, offset by income	4
Total Council Wide / Corporate Projects	1,184	0	1,184		
Total for all Services	-1,745	632	-2,377		
Summary of Variance Category					
1	Slippage due to unforeseen delays	-4,848	-5,813	965	
2	Slippage due to optimistic budget	-5,688	-1,189	-4,499	
3	Slippage due to timing of payments	-61	-122	61	
4	Acceleration on a project	8,852	7,756	1,096	
		-1,745	632	-2,377	

CAPITAL MONITORING 2016/17**General Fund - Land and Property Asset Sales**

Asset sales	£000	£000
6-8 Market Street	542	
38 (1F1) Cockburn Street	165	
Oxgangs Path	690	
Slateford Rd	26	
South Gyle Wynd, former St Aug/Forrester HS - 3rd stage payment	3,530	
11 Loaning Road	79	
Site C, Potterrow	2,300	
Land at St James	719	
22 McLeod St - final of two stage payment	199	
63 Pennywell Road	122	
Cowgate/Victoria St	3,475	
Land at Newcraighall	175	
Containerisation Sales	141	
Various vehicle sales	81	
Various minor land disposals	118	
	<hr/>	
Total Land and Property Asset Sales		<hr/> <hr/> 12,362

CAPITAL MONITORING 2016/17

Housing Revenue Account Summary

Outturn Position - Unaudited

	Revised Budget £000	Outturn £000	Variance	
			£000	%
Gross Expenditure	44,304	43,627	-677	-1.53%
Total Gross Expenditure	44,304	43,627	-677	-1.53%

Capital Income				
Capital Receipts	-4,153	-15,560	-11,407	274.67%
Developer and Other Contributions	-11,847	-5,687	6,160	-52.00%
Specific Capital Grant	-5,274	-2,015	3,259	-61.79%
Total Capital Income	-21,274	-23,262	3,259	-15.32%

Borrowing				
Borrowing	23,030	20,365	-2,665	-11.57%
Total Borrowing	23,030	20,365	-2,665	-11.57%

**REVISED
CAPITAL INVESTMENT
PROGRAMME 2017-2022**
(Incorporating full-year slippage from 2016/17)

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022**SUMMARY OF EXPENDITURE AND FUNDING - GENERAL SERVICES**

2017-2022	2017/18 £000	2018/19 £000	2019/20 £000	2020/21 £000	2021/22 £000	Total £000
Expenditure	153,346	124,985	121,360	101,762	41,000	542,453
Funding						
Capital receipts						
General asset sales	18,936	1,038	6,318	3,000	3,000	32,292
Less additional receipt income tfr to capital fund	(5,559)	-	-	-	-	(5,559)
Asset sales to reduce corporate borrowing	1,890	-	-	-	-	1,890
Ring-fenced asset sales	3,470	8,395	3,000	-	-	14,865
Capital Fund drawdown	-	15,439	4,561	-	-	20,000
Developers and other contributions	745	40	585	-	-	1,370
Capital Grants Unapplied account	9	-	-	-	-	9
Total receipts	19,491	24,912	14,464	3,000	3,000	64,867
Grants						
Specific Capital Grant	34,962	-	-	-	-	34,962
General Capital Grant	53,708	44,500	48,264	38,000	38,000	222,472
Total Grants	88,670	44,500	48,264	38,000	38,000	257,434
Borrowing						
Support brought forward	17,515	-	-	-	-	17,515
Prudential framework						
- Through council tax	-	-	-	-	-	-
- Departmentally supported	21,889	63,278	51,468	60,762	-	197,397
Total borrowing	39,404	63,278	51,468	60,762	-	214,912
Over / (under)-programming	5,781	(7,705)	7,164	-	-	5,240
Total Funding	153,346	124,985	121,360	101,762	41,000	542,453

Grant funding from 2018/19 onwards is based on prudent estimates

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

<u>SUMMARY OF EXPENDITURE</u>	Revised Budget 2017/18	Revised Budget 2018/19	Revised Budget 2019/20	Revised Budget 2020/21	Revised Budget 2021/22	Total Budget 2017- 2022
	£000	£000	£000	£000	£000	£000
General Services						
Communities and Families	36,118	28,895	17,850	2,485	165	85,513
Edinburgh Integration Joint Board	302	2,069	1,528	-	-	3,899
Place	90,571	86,315	76,622	85,277	19,835	358,620
Resources - Other	15,470	-	-	-	-	15,470
Resources - Asset Management Works						
- Communities and Families	8,138	4,917	6,616	-	-	19,671
- Edinburgh Integration Joint Board	97	-	25	-	-	122
- Place	1,618	1,295	265	-	-	3,178
- Resources - Corporate Property	1,032	1,494	1,596	-	-	4,122
- Not yet allocated to projects	-	-	16,858	14,000	14,000	44,858
Unallocated - indicative 5 year plan	-	-	-	-	7,000	7,000
Total General Services	153,346	124,985	121,360	101,762	41,000	542,453

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

<u>COMMUNITIES AND FAMILIES</u>	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Early years						
Early learning and childcare	-	-	-	-	-	-
Longstone PS nursery	803	50	-	-	-	853
Granton early years Centre	1,390	70	-	-	-	1,460
Davidson's Mains PS nursery	1,161	53	-	-	-	1,214
Corstorphine PS nursery	597	45	-	-	-	642
Ferryhill PS Nursery	966	50	-	-	-	1,016
Tynecastle PS Nursery	689	-	-	-	-	689
Blackhall NS	15	-	-	-	-	15
Early years contingency	5,095	-	-	-	-	5,095
Fox Covert nursery	4	-	-	-	-	4
Early years total	10,720	268	-	-	-	10,988
Primary schools						
Upgrade kitchens - free school meals initiative	44	-	-	-	-	44
Cramond PS FSM Kitchen	31	-	-	-	-	31
East Craigs PS FSM Kitchen	26	-	-	-	-	26
Sciennes PS FSM Kitchen	28	-	-	-	-	28
Towerbank PS FSM Kitchen	18	-	-	-	-	18
Waterfront	19	-	-	-	-	19
New South Edinburgh Primary	530	1,274	8,613	2,320	-	12,737
Primary schools total	696	1,274	8,613	2,320	-	12,903
Secondary schools						
Liberton high school replacement gym	69	-	-	-	-	69
Replacement Queensferry high school	400	5,184	-	-	-	5,584
New high school for Craigmillar	618	-	-	-	-	618
Secondary schools total	1,087	5,184	-	-	-	6,271
Community centres						
Duncan Place	1,511	45	-	-	-	1,556
Community centres total	1,511	45	-	-	-	1,556
Children's services						
Heather Vale Young person Centre	53	-	-	-	-	53
Oxgangs New YPC	91	200	-	-	-	291
Children's services total	144	200	-	-	-	344
Other projects						
Gaelic PS Playground	25	-	-	-	-	25
Kirkliston primary school - development works	238	40	-	-	-	278
WHHLC underpass	1	-	-	-	-	1
Other projects total	264	40	-	-	-	304
Capital investment new Nurseries and Gym						
Blackhall new gym	1	-	-	-	-	1
Duddingston nursery	1	-	-	-	-	1
Wardie nursery	1	-	-	-	-	1
Capital investment new Nurseries and Gym Total	3	-	-	-	-	3
Rising School Rolls						
Rising school rolls general	-	-	1,206	-	-	1,206
Wardie PS RSR3	13	-	-	-	-	13
Gilmerton PS RSR	9	-	-	-	-	9

COMMUNITIES AND FAMILIES	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
James Gillespies PS RSR3	21	-	-	-	-	21
Pentland PS RSR	9	-	-	-	-	9
Ratho PS RSR	30	-	-	-	-	30
Clermiston PS RSR	9	-	-	-	-	9
East Craigs PS RSR 4	7	-	-	-	-	7
Ferryhill PS RSR 4	80	-	-	-	-	80
Fox Covert PS RSR 4	7	-	-	-	-	7
St Mary's RC PS RSR 4	16	-	-	-	-	16
Roseburn PS RSR4	50	-	-	-	-	50
Liberton PS RSR5	1,411	-	-	-	-	1,411
Corstorphine HS RSR5	454	-	-	-	-	454
Bruntsfield PS RSR5	54	-	-	-	-	54
Rising School Rolls Phase 5 Gen	350	7,513	-	-	-	7,863
Rising School Rolls Total	2,520	7,513	1,206	-	-	11,239
Wave three school projects						
Boroughmuir high school replacement	5,671	1,400	-	-	-	7,071
James Gillespies campus	52	-	-	-	-	52
Portobello high school replacement	1,159	-	-	-	-	1,159
St Crispin's special school replacement	1,097	107	5,167	-	-	6,371
St John's new wave 3 School	6,000	5,806	171	-	-	11,977
New park former Portobello HS	-	1,000	-	-	-	1,000
Wave three inflation contingency	-	2,913	-	-	-	2,913
Wave three school projects total	13,979	11,226	5,338	-	-	30,543
Libraries						
Library Capital	350	-	-	-	-	350
Peoples Network	40	-	-	-	-	40
Self service terminals	16	-	-	-	-	16
Drum Brae Library	6	-	-	-	-	6
George IV Bridge Library-enhancement works	365	-	-	-	-	365
Libraries total	777	-	-	-	-	777
Sports						
Queensferry Recreation project	8	-	-	-	-	8
Edinburgh Leisure	165	165	165	165	165	825
Meggetland 3G Pitch	13	-	-	-	-	13
New Meadowbank Sports Centre	2,039	2,980	2,528	-	-	7,547
Hunter Hall cycle hub and pitch	1,067	-	-	-	-	1,067
Sports total	3,292	3,145	2,693	165	165	9,460
Community safety						
CCTV Capital	1,125	-	-	-	-	1,125
Community safety total	1,125	-	-	-	-	1,125
Total Communities and Families	36,118	28,895	17,850	2,485	165	85,513

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

EDINBURGH INTEGRATION JOINT BOARD	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Care homes						
New care home - Drumbrae	-	2,069	1,528	-	-	3,597
Royston care Home	278	-	-	-	-	278
Care homes total	278	2,069	1,528	-	-	3,875
Other projects						
Oxgangs day centre	18	-	-	-	-	18
Ravenglass Hostel	(65)	-	-	-	-	(65)
Specialist HOP Equipment	-	-	-	-	-	-
Telecare	63	-	-	-	-	63
Wester Hailes Living Centre Underpass	8	-	-	-	-	8
Other projects total	24	-	-	-	-	24
Total Edinburgh Integration Joint Board	302	2,069	1,528	-	-	3,899

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

<u>PLACE</u>	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Environment						
<u>Waste services</u>						
Containers - household waste	(151)	-	-	-	-	(151)
Zero Waste: Millerhill - Capital contribution	-	-	28,000	-	-	28,000
Waste services total	(151)	-	28,000	-	-	27,849
<u>Parks and green spaces</u>						
HLF - Saughton Park	1,317	-	-	-	-	1,317
Severe Weather Projects	10	-	-	-	-	10
Parks - Cammo	679	-	-	-	-	679
Parks - General Budget	3	-	-	-	-	3
Waterfront Green Space	230	-	-	-	-	230
Salvesen Steps	620	-	-	-	-	620
Fair A Far Weir	435	-	-	-	-	435
Niddrieburn Footbridge	113	-	-	-	-	113
Parks and green spaces total	3,407	-	-	-	-	3,407
<u>Depot review</u>						
The Causey project	30	-	-	-	-	30
Bankhead depot	5,000	-	10,600	-	-	15,600
Russell road depot	80	-	1,963	-	-	2,043
Seafield depot - Phase 1	200	-	-	-	-	200
Seafield depot - Phase 2	2,500	-	763	-	-	3,263
Depot review total	7,810	-	13,326	-	-	21,136
<u>Fleet</u>						
Vehicle Purchase	751	-	-	-	-	751
Fleet total	751	-	-	-	-	751
<u>Cemeteries and crematorium</u>						
Mortonhall Crematorium - mercury abatement	(181)	-	-	-	-	(181)
Mortonhall - cremator replacement	22	-	-	-	-	22
Mortonhall Memorialisation	240	-	-	-	-	240
Cemeteries and crematorium total	81	-	-	-	-	81
Environment Total	11,898	-	41,326	-	-	53,224
Housing and regeneration						
Stair Lighting	545	-	-	-	-	545
Travelling People's site	14	-	-	-	-	14
Home owners adaptation grants	1,133	1,000	1,000	1,000	1,000	5,133
Commuted Sums (S75)	159	-	-	-	-	159
National Housing Trust 3	6,470	32,208	4,718	4,042	-	47,438
Broomhouse Community Hub	802	-	-	-	-	802
SfC Capital Asset Management	167	-	-	-	-	167
Development Funding Grant	29,115	-	-	-	-	29,115
Housing and regeneration Total	38,405	33,208	5,718	5,042	1,000	83,373
Transport and Planning						
<u>Roads, structures and flood prevention</u>						
Flood prevention [block]	-	-	-	-	-	-
North Bridge major refurbishment	934	7,494	3,572	-	-	12,000
Burnshot Bridge	1,100	400	-	-	-	1,500

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

<u>PLACE</u>	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Water of Leith - phase 1	334	-	-	-	-	334
Water of Leith - phase 2	8,568	3,409	-	-	-	11,977
Bridge strengthening	152	882	-	-	-	1,034
Roads, structures and flood prevention total	11,088	12,185	3,572	-	-	26,845
<i>Roads asset management plan</i>						
Bus stop investment	177	-	-	-	-	177
Right first time carriageway and footway works	1,199	-	-	-	-	1,199
Carriageway / footway works [block]	11,974	17,489	12,771	12,771	13,585	68,589
Roads asset management plan total	13,350	17,489	12,771	12,771	13,585	69,965
<i>Street lighting and traffic signals</i>						
Traffic signals (renewal)	973	29	-	-	-	1,002
Street lighting	1,590	3,249	1,500	1,500	1,500	9,339
Street lighting - City wide LED replacement prog	2,401	14,865	7,171	-	-	24,437
Street lighting and traffic signals total	4,964	18,143	8,671	1,500	1,500	34,778
<i>Roads and network</i>						
UTMC and parking guidance	122	-	-	-	-	122
St Andrew Square public realm	16	430	-	-	-	446
Link to Royal Infirmary (NBR Bridge)	1	-	-	-	-	1
Lower Granton Road realignment	-	-	-	-	-	-
Transport asset management	-	1,000	1,000	1,000	1,000	4,000
Roads and network total	139	1,430	1,000	1,000	1,000	4,569
<i>Policy and planning</i>						
Road safety	420	-	-	-	-	420
20mph speed limiting [block]	237	-	-	-	-	237
Walking projects [block]	406	-	-	-	-	406
Bus Tram integration	58	-	-	-	-	58
Frederick Street - Hanover Street	59	-	-	-	-	59
Tram Land Acquisitions	-	-	-	-	-	-
Edinburgh Gateway Tram Stop	-	-	-	-	-	-
Cycle projects [block]	1,829	-	-	-	-	1,829
St Andrew Square bus station	226	-	-	-	-	226
Bus priority schemes / bus shelters	372	-	-	-	-	372
Electric vehicles	26	-	-	-	-	26
Design of future projects	1,061	-	-	-	-	1,061
Bustracker- RTI extension	(47)	-	-	-	-	(47)
Bus - priority at signals SVD	109	-	-	-	-	109
Cycling, Walking and Safer Streets	683	-	-	-	-	683
Developer Contributions	214	-	-	-	-	214
Sighthill Signalised Junction	-	-	-	-	-	-
B924 pedestrian crossing	-	-	-	-	-	-
Road safety, cycling and public transport	-	1,750	1,750	1,750	1,750	7,000
Policy and planning total	5,653	1,750	1,750	1,750	1,750	12,653
<i>Transport - City Centre</i>						
Waverley Bridge / Market Street	-	-	-	-	-	-
West end public realm	-	-	-	-	-	-
Rose Street - public realm	14	490	-	-	-	504
Leith Walk Constitution Street	2,505	-	-	-	-	2,505
Transport - City Centre total	2,519	490	-	-	-	3,009

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

<u>PLACE</u>	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
<u>South East locality</u>						
City Centre NP	5	232	67	68	-	372
South Central NP	128	68	68	67	-	331
Liberton - Gilmerton NP	(8)	68	68	68	-	196
NH Roads ward 10	12	-	-	-	-	12
NH Roads ward 11	-	80	-	-	-	80
NH Roads ward 15	11	-	-	-	-	11
NH Roads ward 16	21	-	-	-	-	21
South East locality total	169	448	203	203	-	1,023
<u>North East locality</u>						
Leith NP	193	168	68	67	-	496
Craighentiny - Duddingston NP	29	118	68	68	-	283
Portobello - Craigmillar NP	54	168	68	68	-	358
NH Roads ward 12	-	100	-	-	-	100
NH Roads ward 13	-	51	-	-	-	51
NH Roads ward 14	74	-	-	-	-	74
NH Roads ward 17	50	-	-	-	-	50
North East locality total	400	605	204	203	-	1,412
<u>North West locality</u>						
Almond NP	6	127	68	68	-	269
Western Edinburgh NP	139	168	67	68	-	442
Forth NP	(30)	68	68	68	-	174
Inverleith NP	84	68	68	68	-	288
NH Roads ward 3	1	-	-	-	-	1
NH Roads ward 4	17	-	-	-	-	17
NH Roads ward 5	52	-	-	-	-	52
NH Roads ward 6	1	-	-	-	-	1
North West locality total	270	431	271	272	-	1,244
<u>South West locality</u>						
South West NP	83	68	68	68	-	287
Pentlands NP	9	68	68	68	-	213
NH Roads ward 2	42	-	-	-	-	42
NH Roads ward 7	-	-	-	-	-	-
NH Roads ward 8	5	-	-	-	-	5
NH Road ward 9	-	-	-	-	-	-
South West locality total	139	136	136	136	-	547
<u>Transport other</u>						
Tram Lifecycle Replacement	-	-	1,000	1,000	1,000	3,000
Transport other total	-	-	1,000	1,000	1,000	3,000
Transport and other infrastructure total	38,691	53,107	29,578	18,835	18,835	159,045
<u>Museums and Arts</u>						
Calton Hill redevelopment	361	-	-	-	-	361
Usher Hall - Phase 2	(270)	-	-	-	-	(270)
Custom House Acquisition	(18)	-	-	-	-	(18)
Customs house external fabric improvements	50	-	-	-	-	50
Museum of Childhood Redevelopment	9	-	-	-	-	9
Assembly Rooms - Theatre Strategy	166	-	-	-	-	166

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

PLACE	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Nicholson St - Acq of Solum	1,037	-	-	-	-	1,037
Museums and Arts Total	1,335	-	-	-	-	1,335
Strategic support						
St James redevelopment	-	-	-	61,400	-	61,400
City dressing programme	156	-	-	-	-	156
Strategic support total	156	-	-	61,400	-	61,556
Place - contingency	86	-	-	-	-	86
Total Place	90,571	86,315	76,622	85,277	19,835	358,619

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

RESOURCES - OTHER	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
ICT function						
ICT transformational change investment	-	-	-	-	-	-
ICT contract asset purchase	14,211	-	-	-	-	14,211
CRM Solution	509	-	-	-	-	509
CATs ICT capital investment	-	-	-	-	-	-
ICT function total	14,720	-	-	-	-	14,720
Corporate Property						
Leith Walk Community Hub	750	-	-	-	-	750
Corporate Property Total	750	-	-	-	-	750
Total Resources - Other	15,470	-	-	-	-	15,470

REVISED CAPITAL INVESTMENT PROGRAMME 2017-2022

RESOURCES - ASSET MANAGEMENT WORKS	Revised Budget 2017/18	Revised Budget 2018-19	Revised Budget 2019-20	Revised Budget 2020-21	Revised Budget 2021-22	Total Budget 2017-2022
	£000	£000	£000	£000	£000	£000
Communities and Families						
Boilers	303	58	700	-	-	1,061
Early Years property	2	-	-	-	-	2
External fabric	115	23	-	-	-	138
Fabric enhancement	2,040	803	119	-	-	2,962
Fabric upgrade	42	-	-	-	-	42
Fire safety	400	600	600	-	-	1,600
Internal fabric enhancements	1	-	44	-	-	45
Internal fabric improvements	48	-	-	-	-	48
M&E upgrade	2,454	2,908	1,853	-	-	7,215
Roof and rainwater	167	-	1,095	-	-	1,262
Stonework	402	25	401	-	-	828
Water quality	955	400	400	-	-	1,755
Water quality upgrade	-	12	-	-	-	12
Windows and doors	1,209	88	1,404	-	-	2,701
Communities and Families total	8,138	4,917	6,616	-	-	19,671
Edinburgh Integration Joint Board						
Fabric enhancement	4	-	-	-	-	4
M&E upgrade	93	-	25	-	-	118
Edinburgh Integration Joint Board total	97	-	25	-	-	122
Place						
External fabric	211	80	-	-	-	291
Fabric enhancement	107	15	-	-	-	122
Fabric upgrade	220	550	-	-	-	770
Fire safety	131	170	165	-	-	466
Internal fabric enhancements	-	79	55	-	-	134
M&E upgrade	97	324	-	-	-	421
Parks infrastructure	260	-	-	-	-	260
Roof and rainwater	35	-	-	-	-	35
Roofing / rainwater goods	3	25	45	-	-	73
Water quality improvements	4	-	-	-	-	4
Windows and doors	550	52	-	-	-	602
Place total	1,618	1,295	265	-	-	3,178
Resources - Corporate Property						
Boilers	100	-	-	-	-	100
Energy management	-	-	500	-	-	500
External fabric	-	119	35	-	-	154
Fire upgrade	120	50	75	-	-	245
Internal fabric enhancement	41	-	117	-	-	158
M&E upgrade	230	907	610	-	-	1,747
Roofing / rainwater goods	-	322	203	-	-	525
Stonework / masonry	11	56	-	-	-	67
Water quality upgrade	180	-	-	-	-	180
Windows and doors	350	40	56	-	-	446
Resources - Corporate Property total	1,032	1,494	1,596	-	-	4,122
Funding not yet allocated to projects	-	-	16,858	14,000	14,000	44,858
Total Asset Management Works	10,885	7,706	25,360	14,000	14,000	71,951